

**UNIVERSITY OF MARY WASHINGTON**

**BOARD OF VISITORS RETREAT**

**July 17, 2008**

**MINUTES**

**Present:**

Randall R. Eley  
Elizabeth F. Foster '69  
Martha K. Leighty '75  
J. William Poole  
Patricia B. Revere '63  
Xavier R. Richardson  
Russell H. Roberts  
Nanalou W. Sauder '56  
Daniel K. Steen '84)  
C. Maureen Stinger '94

**Also Present:**

Rosemary Barra, Vice President for Academic Affairs and Dean of the Faculty for the College of Arts and Sciences  
Meta Braymer, Vice President for Graduate and Professional Studies and Dean of the Faculty  
Bernard M. Chirico, Vice President for Student Affairs and Dean of the Students  
Judy G. Hample, President  
Richard V. Hurley, Vice President for Administration and Finance  
Nina Mikhalevsky, Acting Provost and Vice President for Strategy and Policy  
Jeffrey W. Rountree, Vice President for Advancement and CEO, UMWF  
Amy Andersen Taft, Clerk of the Board  
Martin A. Wilder, Vice President for Enrollment and Communications

**Absent:**

Benjamin W. Hernandez ('95)  
Princess R. Moss ('83)

Rector Poole convened the meeting of the Board of Visitors in the King Carter Room of the Tides Inn Resort at 1:30 p.m. and invited President Hample to introduce the afternoon discussion.

President Hample described the University of Mary Washington as an institution in a state of change and explained her three main goals as follows: 1) help UMW develop into a fully functioning university while still embracing its collegiate history, 2) enhance Mary Washington's reputation and public value, and 3) raise funds to help the University achieve its goals.

Paramount to achieving these goals is the development of a robust strategic plan which details the University's vision statement (where we want to go) and its mission statement (what we want to do and how we will distinguish ourselves from the rest of the American Association of State Colleges and Universities – AASCU - institutions).

One of the challenges the strategic plan must address is how to effectively integrate and market a University that has three distinct campuses: the College of Arts and Sciences, the College of Graduate and Professional Studies, and eventually the Dahlgren campus. The plan should reflect common values, mutual respect, and appreciation for diversity among students, faculty, and staff. It must encourage thoughtful discussion among all stakeholders. Once developed, the strategic plan must hold people accountable for achieving these outcomes through careful evaluation.

Once a strategic plan is in place, it provides focus for a more carefully crafted capital construction plan. Allocation of funds becomes more deliberate. Recruitment and fund raising gain new momentum, and the shared vision creates more unity.

Mr. Hurley and Dr. Mikhalevsky explained the shared role of the strategic planning process and the state planning process. While responding to the state goals outlined in the Restructuring Act, UMW will also implement its own mission, character, and vision. The state mandates that higher education in Virginia be accessible, affordable, high quality, and sufficient to meet the broad-based needs in the state. These needs center around health care, technology, engineering, and education. The purpose of the Restructuring Act of 2005 was to provide public institutions with more autonomy in exchange for demonstrated commitment to achieving these goals. There are currently three levels of commitment to the Restructuring Act. UMW is a Level I with plans to move to Level II, a transition that will give the University more autonomy in the areas of procurement and Information Technology. To be certified annually, UMW must meet its agreed upon targets and the following twelve goals: Access, Affordability, Academic Offerings, Academic Standards, Student Progress and Success, Enhanced Access and Affordability, Economic Development, Research, Enhancing K12, Six Year Plans, Finance and Administration, and Campus Safety. Ensuring that UMW continues to achieve institutional certification is one of the Board's oversight roles.

### **Adjournment**

Having no further business to discuss, Mr. Poole adjourned the meeting at approximately 5:00 p.m.

**BOARD OF VISITORS RETREAT  
(Joint Meeting with UMW Foundation Board)**

**July 18, 2008**

**MINUTES**

**Present:**

Randall R. Eley  
Elizabeth F. Foster '69  
Martha K. Leighty '75  
J. William Poole  
Patricia B. Revere '63  
Xavier R. Richardson  
Russell H. Roberts  
Nanalou W. Sauder '56  
Daniel K. Steen '84  
C. Maureen Stinger '94

**Also Present - UMWF Board Members:**

Florian N. Hofer, Chairman, UMW Foundation; Proposed Chair, Executive Committee  
Kathleen Shepherd Mehfood '70 Vice Chairman, UMW Foundation  
Theresa Young Crawley '77, Secretary, UMWF; Proposed Chair, Committee on Directors  
Jeff W. Rountree '91, CEO, UMW Foundation  
Richard V. Hurley, Treasurer, UMW Foundation  
Dr. Judy Hample, President, University of Mary Washington  
Edward V. Allison, Jr., Proposed Chair, Operations and Finance Committee  
Paul A. Dresser, Jr., Proposed Chair, Investment Committee  
Marjorie Meredith Poyck '66, Proposed Chair, Audit Committee  
Virginia Lewis Dalton '40, Parliamentarian, UMW Foundation  
Mona D. Albertine '71  
K. Sue Bridi '81 (Ex-officio)  
Gwendolyn Amory Cumming '52  
André Eglevsky, Jr.  
Jean Polk Hanky '69  
Samuel C. Harding, Jr.  
Mark Kuechler  
Ruby Lee Norris '36  
J. William Poole  
Josiah P. Rowe III  
Rita Morgan Stone '52  
Fred D. Thompson, Jr.  
C. M. Williams  
Sylvia McJilton Woodcock '61

**Also Present – UMW Staff:**

Rosemary Barra, Vice President for Academic Affairs and Dean of the Faculty for the College of Arts and Sciences  
 Meta Braymer, Vice President for Graduate and Professional Studies and Dean of the Faculty  
 Bernard M. Chirico, Vice President for Student Affairs and Dean of the Students  
 Judy G. Hample, President  
 Richard V. Hurley, Vice President for Administration and Finance  
 Nina Mikhalevsky, Acting Provost and Vice President for Strategy and Policy  
 Gyles Norwood, Director of Finance and Accounting, UMW Foundation  
 Jeffrey W. Rountree, Vice President for Advancement and CEO, UMWF  
 Peggy Simpkins, Exec. Assistant to CEO, UMW Foundation  
 Amy Andersen Taft, Clerk of the Board  
 Nina Thompson, Deputy Director, UMW Foundation  
 Martin A. Wilder, Vice President for Enrollment and Communications

The Board of Visitors participated in a joint meeting with the University of Mary Washington Foundation (UMWF) Board on Friday afternoon in the West Cove Room of the Tides Inn. The meeting convened at 1:15 p.m. with welcoming remarks by Rector Poole and UMWF Chairman Red Hofer. No action was taken at this meeting, as its purpose was primarily informational. Drs. Bill and Terrie Crawley, Mr. Steen, and Ms. Sauder reported on the successes and future goals of the Centennial Campaign. Mr. Rountree summarized recent modifications to the Foundation, including new bylaws, an updated memorandum of understanding between the Board of Visitors and the UMWF, new staff and updated organizational plan, revised articles of incorporation, and the merger of the Foundation and the UMW Real Estate Foundation (UMWREF). He also reviewed the current UMWF real estate portfolio and briefly summarized possible future acquisitions. At the conclusion of his report, Mr. Rountree introduced the following guest presenters:

Mr. Gary Nuckols, Esq., *Hirschler Fleisscher*

Mr. Nuckols provided an update concerning the recent merger of the UMWF and UMWREF. The merger was approved in April and became effective on July 1, 2008. The UMWREF has been terminated and only the UMWF remains.

Mr. Jeffrey Turner, *Brailsford & Dunlavey*

Mr. Turner summarized the results of a housing survey and reported that the general student population ranks convenience, attractiveness, sense of community, and wireless internet access as the primary requirements for new housing.

Mr. Jeff Arnold, *Concord-Eastridge, Inc.* and Mr. John Maddux, *RRMM Architects*

Following the housing survey presentation, Mr. Arnold and Mr. Maddux unveiled Phase I of Eagle Village. The property was purchased by UMWREF in December 2007 and includes 21 acres and 31 storefront tenants. The presenters discussed the current vision for the mixed use development as well as possible concepts to be integrated in the future.

Mr. Randy Dunning, *Dunning & Associates*

To conclude the afternoon presentations, Mr. Dunning described the RFP selection process and shared the finance plan for Phase I of Eagle Village.

**Adjournment**

Having no further business to discuss, Mr. Poole adjourned the meeting at approximately 4:00 p.m.

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**UNIVERSITY OF MARY WASHINGTON****BOARD OF VISITORS RETREAT****July 19, 2008****MINUTES****Present:**

Randall R. Eley  
Elizabeth F. Foster '69  
Benjamin W. Hernandez '95  
Martha K. Leighty '75  
Princess R. Moss '83  
J. William Poole  
Patricia B. Revere '63  
Xavier R. Richardson  
Russell H. Roberts  
Nanalou W. Sauder '56  
Daniel K. Steen '84  
C. Maureen Stinger '94

**Also Present:**

Rosemary Barra, Vice President for Academic Affairs and Dean of the Faculty for the College of Arts and Sciences  
Meta Braymer, Vice President for Graduate and Professional Studies and Dean of the Faculty  
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Richard V. Hurley, Vice President for Administration and Finance  
Nina Mikhalevsky, Acting Provost and Vice President for Strategy and Policy  
Jeffrey W. Rountree, Vice President for Advancement and CEO, UMW  
Amy Andersen Taft, Clerk of the Board  
Martin A. Wilder, Vice President for Enrollment and Communications

Rector Poole convened the meeting of the Board of Visitors in the King Carter Room of the Tides Inn Resort at 1:35 p.m. Dr. Hample introduced six sets of questions to be addressed in the UMW Strategic Plan and the afternoon discussion focused on these issues.

1. Who are our students? Who will they be in the future?
2. What is the current image of UMW? And what do we want it to be tomorrow?
3. How well are we meeting the expectations of our students? And what should we do differently?
4. What type of working environment do we envision for our faculty and staff?
5. What are our current and future roles and responsibilities vis-à-vis the region and the Commonwealth?
6. Where are we now in terms of resources? And where should we aspire to be?

**Adjournment**

Having no further business to discuss, Mr. Poole adjourned the meeting at approximately 6:00 p.m.

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**UNIVERSITY OF MARY WASHINGTON**

**BOARD OF VISITORS RETREAT**

**July 20, 2008**

**MINUTES**

**Present:**

Randall R. Eley  
 Elizabeth F. Foster ('69)  
 Benjamin W. Hernandez ('95)  
 Martha K. Leighty ('75)  
 Princess R. Moss ('83)  
 J. William Poole  
 Patricia B. Revere ('63)  
 Xavier R. Richardson  
 Russell H. Roberts  
 Nanalou W. Sauder ('56)  
 Daniel K. Steen ('84)  
 C. Maureen Stinger ('94)

The Board met in closed meeting with President Hample at 9:10 a.m., recessing at 10:45 in order to move to a Nominations Committee session as a committee of the whole. The Nominations Committee will take to the full Board in September the following slate of candidates:

Nanalou Sauder: Rector  
 Dan Steen: Vice Rector  
 Pat Revere: Secretary  
 Marti Leighty: At Large Member  
 Betty Foster: At Large Member

Until the new Officers and Executive Committee are selected in September, the current Executive Committee will continue to serve.

Approved: \_\_\_\_\_  
 Rector

Approved: \_\_\_\_\_  
 Secretary